**Europass
Curriculum Vitae
Personal information**

First name / Surname	Francesco Molinari
Address	Viale Democrazia, 54 – I 54100 Massa (MS)
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Fax	+39-0585-2346114
Skype ID	francescomolinari
E-mail	mail@francescomolinari.it
Nationality	Italian
Date of birth	30th November 1964
Gender	Male
Occupational field	**Innovation policy design, implementation & evaluation, advising and technical support**

Work experience   1990 – Today

Dates	2017 – Today
Occupation or position held	External Expert
Main activities and responsibilities	Member of the "Personal Data Privacy Working Group" (C/S2ESC/PDP)
Name and address of employer	IEEE Computer Society/Software & Systems Engineering Standards Committee (C/S2ESC)
Type of business or sector	International Standardisation Organisation

Dates	2016 – Today
Occupation or position held	Communication Manager
Main activities and responsibilities	Coordination of external (project's) and internal (pilots') dissemination actions and contents of the Interreg Central Europe project TOGETHER
Name and address of employer	Provincia di Treviso, Via Cal di Breda 116, I-31100 Treviso (TV)
Type of business or sector	Local Government

Dates	2016 – Today
Occupation or position held	External Expert
Main activities and responsibilities	Member of the "Committee for Safeguarding Impartiality" (Comitato di Salvaguardia dell'Imparzialità)
Name and address of employer	TÜV Thüringen Italia s.r.l., Corso Eguaglianza 4, I-43044 Collecchio (PR)
Type of business or sector	Certification Body of Vocational Educational Training and People's Competencies (SME – Italian Branch of the German Standardisation Organisation)

Dates	2016 – Today
Occupation or position held	External Expert
Main activities and responsibilities	Member of H2020 project SONNETS external advisory board
Name and address of employer	Fraunhofer-Gesellschaft zur Förderung der angewandten Forschung e.V., Hansastraße 27c, D-80686 München
Type of business or sector	Public R&D Institution

Dates	2016
Occupation or position held	Communication Manager
Main activities and responsibilities	Organisation and facilitation of 5 participatory events with the territorial communities of citizens and stakeholders in support of the candidature to Local Action Group
Name and address of employer	MontagnAppennino s.c.r.l., via Umberto I 100, 55023 Borgo a Mozzano (LU)
Type of business or sector	Local Government (public private enterprise)

Dates	2015 – 2016
Occupation or position held	External Expert
Main activities and responsibilities	Member of FP7 project EU COMMUNITY external advisory board
Name and address of employer	Intrasoft International S.A., 40 rue Montoyer, B-1000 Brussels
Type of business or sector	ICT Industry (large enterprise)

Dates	2015 – Today
Occupation or position held	Research Manager
Main activities and responsibilities	Writing up of proposals for European programme calls
Name and address of employer	IAL Toscana s.r.l. impresa sociale, Via Benedetto Dei 2/A, 50127 Firenze
Type of business or sector	Vocational Educational Training, Mobility and Employment Services (SME)

Dates	2015 – Today
Occupation or position held	Senior Product Developer
Main activities and responsibilities	Promotion and commercialisation of collaborative research results
Name and address of employer	Clear Communication Associates Ltd, 5 Woad Lane, Great Linford, Milton Keynes MK14 5HE, UK
Type of business or sector	Technology Enhanced Learning, Knowledge Management and Information Systems (SME)

Dates	2015 – Today
Occupation or position held	External Expert
Main activities and responsibilities	Advisory role to the Sicilian Region's Programming Department for the design of ERDF OP provisions for research and innovation (TO1 calls for proposal)
Name and address of employer	Formez PA, Viale Marx, 15 – I 00137 Roma
Type of business or sector	Regional Government

Dates	2015 – Today
Occupation or position held	Senior Research Manager
Main activities and responsibilities	Fund raising for the development and management of a citizen journalism platform
Name and address of employer	Blasting SA, Palazzo Mercurio, Piazza Colonnello Bernasconi 5 – CH 6830 Chiasso
Type of business or sector	Media and Communication (SME)

Dates	2015
Occupation or position held	Facilitator
Main activities and responsibilities	Poliste s.r.l., Via Malpighi 4 – I 09126 Cagliari (CA)
Name and address of employer	Blasting sagl, Palazzo Mercurio, Piazza Colonnello Bernasconi 5 – CH 6830 Chiasso
Type of business or sector	Media and Communication (SME)

Dates	2014 – 2015
Occupation or position held	External Expert
Main activities and responsibilities	Chair of Audit Committee for the Regional Innovation Poles
Name and address of employer	Regione Calabria, Settore Ricerca, Innovazione Tecnologica e Alta Formazione, Via G. da Fiore, 86 – I 88100 Catanzaro
Type of business or sector	Regional Government

Dates	2015
Occupation or position held	External Expert
Main activities and responsibilities	Facilitator and Rapporteur at MED CAP final conference in Brussels, 24-25 March 2015
Name and address of employer	Oxalis-scop, SA à capital variable, 9 bis rue du Vieux Moulin – F 74960 Meythet
Type of business or sector	Interregional Cooperation (MED Programme)

Dates	2014 – 2015
Occupation or position held	External Expert
Main activities and responsibilities	Advising role to the Apulia Region on technology innovation policy, Living Labs and Pre-Commercial Procurement
Name and address of employer	InnovaPuglia SpA, Strada Provinciale per Casamassima Km. 3, I 70010 Valenzano (BA)
Type of business or sector	Regional Government (in-house company)

Dates	2014 – Today
Occupation or position held	Visiting Professor
Main activities and responsibilities	Researcher and Guest Lecturer in the Area of Innovation and Entrepreneurship
Name and address of employer	University of Ulster, Ulster Business School, Department of Management and Leadership, Jordanstown Campus, Shore Road, Newtownabbey, Co. Antrim BT37 0QB, UK
Type of business or sector	University

Dates	2014 – Today
Occupation or position held	Member of the Managing Board

Main activities and responsibilities	Founder and Managing Partner
Name and address of employer	Cognito s.r.l., Viale Democrazia 54 – I 54100 Massa (MS)
Type of business or sector	Virtual working environments for Technology Enhanced Learning (SME)

Dates	2014
Occupation or position held	External Expert
Main activities and responsibilities	Thematic coordination of the CreativeMED strategic project – MED TC Programme 2007/2013
Name and address of employer	Comune di Prato, Servizio Promozione Economica e Politiche Europee, Viale Vittorio Veneto 9 – I 59100 Prato
Type of business or sector	Municipal Government

Dates	2013 – 2014
Occupation or position held	External Expert
Main activities and responsibilities	Technical Assistance to the 21 Italian Regions on their Smart Specialisation Strategies by mandate of the Department for Development and Economic Cohesion Policy (DPS) at the Ministry of Economic Development
Name and address of employer	Invitalia SpA, Via Calabria 46 – I 00187 Roma
Type of business or sector	National government (in-house company)

Dates	2013 – 2014
Occupation or position held	External Expert
Main activities and responsibilities	Facilitator and Rapporteur at 2 high level Conferences of the Committee of Regions in Brussels
Name and address of employer	ENoLL aisbl, Pleinlaan 9 – B 1050 Brussels
Type of business or sector	Not-for-profit association (European Network of Living Labs)

Dates	2013 – Today
Occupation or position held	Research Associate
Main activities and responsibilities	In charge of "Frugal Government" Research Strand
Name and address of employer	Politecnico di Milano, Dipartimento di Architettura e Studi Urbani, Piazza Leonardo Da Vinci 26 – I 20134 Milano
Type of business or sector	University

Dates	2013 – 2014
Occupation or position held	Lecturer
Main activities and responsibilities	Course title: Pre-Commercial Procurement (in English and Italian – 2 editions per year)
Name and address of employer	University of Rome (Tor Vergata), IGF (Dipartimento di Studi di Impresa, Governo e Filosofia), MPM - Master in Procurement Management, Via Columbia 2 – I 00133 Roma
Type of business or sector	University

Dates	2013 – 2014
Occupation or position held	External Expert
Main activities and responsibilities	Summative evaluation of the EnergyViLLab Project – Italy-Slovenia Cooperation Programme 2007/2013
Name and address of employer	Unioncamere del Veneto, Eurosportello, Via delle Industrie 19/d – Edificio Lybra – I 30175 Venezia-Marghera (VE)
Type of business or sector	Public Sector (Regional Union of Chambers of Commerce)

Dates	2013
Occupation or position held	External Expert
Main activities and responsibilities	Interim evaluation of the ClusterPoliSEE Strategic Project – SEE TC Programme 2007/2013
Name and address of employer	SVIM Sviluppo Marche SpA, Via Raffaello Sanzio 85 – I 60125 Ancona
Type of business or sector	Regional Government (in-house company)

Dates	2013
Occupation or position held	Lecturer
Main activities and responsibilities	Course title: Pre-Commercial Procurement (in Italian)
Name and address of employer	SNA (Scuola Nazionale dell'Amministrazione), Via dei Robilant 11 – I 00135 Roma
Type of business or sector	National Government (School of Management)

Dates	2012 – 2015
Occupation or position held	In-house consultant
Main activities and responsibilities	Proposal writing and European project management
Name and address of employer	Alfamicro - Sistemas de Computadores, Lda - Alameda da Guia, n. 192 A – P 2750-368 Cascais
Type of business or sector	RTD and innovation services (SME)
Dates	2012 – 2013
Occupation or position held	External Expert
Main activities and responsibilities	Advising role on the setup of a system of incentives to the establishment of ICT Living Labs
Name and address of employer	InnovaPuglia SpA, Strada Provinciale per Casamassima Km. 3, I 70010 Valenzano (BA)
Type of business or sector	Regional Government (in-house company)
Dates	2011 – Today
Occupation or position held	Member of Scientific Commission ex Regional Law No. 4/2006
Main activities and responsibilities	Advising role on the development of a Regional System for Research and Innovation
Name and address of employer	Regione Piemonte, Piazza Castello 165 – I 10122 Torino
Type of business or sector	Regional Government
Dates	2011 – 2012
Occupation or position held	Member of the Managing Board
Main activities and responsibilities	Founder and Managing Partner
Name and address of employer	Spazi di Impresa s.r.l., Via Saragat 21 – I 42124 Reggio Emilia
Type of business or sector	Territorial Marketing, Promotion of Corporate Real Estate Investments (SME)
Dates	2010 – 2012
Occupation or position held	Coordinator
Main activities and responsibilities	State-Regions Working Group on Pre-commercial Public Procurement
Name and address of employer	Ministry of Economic Development, Department for Development and Economic Cohesion Policy (DPS), Via Sicilia 162/c – I 00187 Roma
Type of business or sector	National Government
Dates	2010 – 2011
Occupation or position held	Lecturer
Main activities and responsibilities	Course title: eGovernment 2.0 (in English)
Name and address of employer	University of Milan (Cattolica), ASERI (Alta Scuola di Economia e Relazioni Internazionali), MIR - Master in International Relations
Type of business or sector	University
Dates	2010 – Today
Occupation or position held	Sole Manager
Main activities and responsibilities	Founder and Managing Partner
Name and address of employer	XR8 di Molinari F. & C. s.a.s., Via Simon Musico 8 – I 54100 Massa (MS)
Type of business or sector	English & Innovation courses for children, ICT consultancy (SME)
Dates	2009 – Today
Occupation or position held	Associate
Main activities and responsibilities	Researcher and Project Manager, EU RTD and Innovation Programmes
Name and address of employer	21C Consultancy Ltd., 136 Lancaster Road, Notting Hill - W11 1QU London
Type of business or sector	European project management and communication (SME)
Dates	2008 – Today
Occupation or position held	Director
Main activities and responsibilities	Founder and member of the Board of Directors
Name and address of employer	SmartIntuitions Ltd., 16 Stasikratous St., 7th floor, CY 1065 Nicosia
Type of business or sector	Business services (SME)
Dates	2008 – 2010
Occupation or position held	Founding Member

Last updated 30th June 2017

Main activities and responsibilities	Animator of a European Network of Practitioners in eParticipation (PEP-NET)
Name and address of employer	Zebranet ApS, Engsvinget 18 – DK 2635 Ishøj
Type of business or sector	Thematic Network (SME)

Dates	2007 – Today
Occupation or position held	Project Manager
Main activities and responsibilities	Responsible for international relations
Name and address of employer	Lunigiana Amica, Piazza dei Parchi, SS 63 Rometta – I 54013 Fivizzano (MS)
Type of business or sector	Not for profit association (3rd wave member of ENoLL – European Network of Living Labs)

Dates	2006 – 2008
Occupation or position held	International Researcher
Main activities and responsibilities	Head of eGovernment Unit, Coordinator of RTD and Innovation Projects
Name and address of employer	Altec Information and Communication Systems SA, 6 M. Kalou St. – EL 54629 Thessaloniki
Type of business or sector	ICT industry (large enterprise)

Dates	2005 – Today
Occupation or position held	CEO
Main activities and responsibilities	Financial and Executive Officer
Name and address of employer	Up Group s.r.l.u., Via Acquale 20 – I 54100 Massa
Type of business or sector	Marble industry (SME)

Dates	2003 – Today
Occupation or position held	Free lance consultant
Main activities and responsibilities	RTD and Innovation Proposal Writing, Project Management and EU Fund Raising
Name and address of employer	Self employed
Type of business or sector	Business services

Dates	2003 – 2008
Occupation or position held	Strategic Advisor to the Mayor
Main activities and responsibilities	Responsible for administrative program monitoring and review, organisational and process reengineering, and of the relationships with all corporations, institutions etc. owned or participated by the Council
Name and address of employer	Comune di Massa, Via Porta Fabbrica 1 – I 54100 Massa (MS)
Type of business or sector	Municipal Government

Dates	2003 - 2006
Occupation or position held	Lecturer
Main activities and responsibilities	Course title: Basic Notions on European Community Development Policies (in Italian)
Name and address of employer	University of Pisa, Faculty of Political Science, Via Serafini 3 – I 56125 Pisa
Type of business or sector	University

Dates	2002
Occupation or position held	Temporary Manager
Main activities and responsibilities	Coordination of Staff to governing bodies and design of advisory services to local enterprises (mostly SMEs) and business associations
Name and address of employer	Massa-Carrara Chamber of Commerce, Via VII Luglio 14 – I 54033 Carrara (MS)
Type of business or sector	Public Sector (Chamber of Commerce)

Dates	1994 - 2002
Occupation or position held	Economic and Financial Manager (CFO)
Main activities and responsibilities	Territorial marketing, Coordination of services to enterprises, Management of a Territorial Pact, Running of an Internet Service Provider, Design and implementation of ESF-funded VET courses for unemployed persons, SME owners and hired staff
Name and address of employer	Consorzio per la Zona Industriale Apuana, Ente Pubblico economico, Via Sforza 5 – I 54100 Massa (MS)
Type of business or sector	Public Sector (Local Development Agency)

Dates	1990 – 1994
Occupation or position held	Employee
Main activities and responsibilities	International Foreign Exchange and Trade, Private and Investment Banking, Loans to

	Private Businesses
Name and address of employer	Credito Italiano spa, now Unicredit Bank. Branch locations: Milan (Head Office and Training School); Carrara, Marina di Carrara, and Massa
Type of business or sector	Retail Banking (large enterprise)

Education and training   1978 – 2014

Dates	19 – 23 May 2014
Title of qualification awarded	Executive Short Course
Principal subjects/occupational skills covered	Evaluation of Science and Technology Policies
Name and type of organisation providing education and training	Manchester Institute of Innovation Research Manchester Business School, University of Manchester, UK
Level in national or international classification	ISCED 7

Dates	2007 – 2009
Title of qualification awarded	PhD Scholar
Principal subjects/occupational skills covered	Public Sector Economy and Management of Regulated Sectors
Name and type of organisation providing education and training	Siena University, Italy
Level in national or international classification	ISCED 8

Dates	2005 – 2007
Title of qualification awarded	MSc
Principal subjects/occupational skills covered	Public Sector Economy and Management of Regulated Sectors
Name and type of organisation providing education and training	Siena University, Italy
Level in national or international classification	ISCED 7

Dates	2003 – 2005
Title of qualification awarded	MA
Principal subjects/occupational skills covered	Local Public Management
Name and type of organisation providing education and training	Siena University, Italy
Level in national or international classification	ISCED 7

Dates	1983 – 1990
Title of qualification awarded	Bachelor's Degree
Principal subjects/occupational skills covered	Economic and Social Disciplines
Name and type of organisation providing education and training	"Bocconi" University in Milan, Italy
Level in national or international classification	ISCED 6

Dates	1978 – 1983
Title of qualification awarded	High School
Principal subjects/occupational skills covered	Diploma
Name and type of organisation providing education and training	"P. Rossi" State Lyceum in Massa, Italy
Level in national or international classification	ISCED 3

Personal skills and competences

| | Mother tongue(s) | Italian |
| | Other language(s) | English & French |

Self-assessment	Understanding		Speaking		Writing
European level (*)	Listening	Reading	Spoken interaction	Spoken production	
English	C2 Proficient User	C2 Proficient User	C2 Proficient User	C2 Proficient User	C2 Proficient User
French	C1 Proficient User	C1 Proficient User	C1 Proficient User	C1 Proficient User	C1 Proficient User

(*) Common European Framework of Reference for Languages

Social skills	Hilarious mood, brilliant conversation and attractive interpersonal approach. Passionate and tenacious leader and manager of virtual / real multinational working teams across over 15 years of professional activity. Familiar with and fluent in delivering public speeches in both Italian and English (with limited experience in French language). Considered as a very good communicator by trainees and conference attendees. More than 1,700 friends on Linkedin™ and a solid network of business and partner relations with hundreds of people and organisations in all Member States of the European Union. Long-standing experience in facilitating and animating public events. Capable of stimulating and motivating people to react and engage in complex tasks.

Organisational skills	Project and programme designer and manager in several thematic domains including: local and territorial development; technology innovation policy; business service systems; ICT solutions implementation; participatory events (both on- and offline). Specific ability in the coordination of multicultural and multidisciplinary working teams. Experience in managing complex programmes and businesses, such as a Territorial Pact for local development and an ISP (Internet Service Provider) in the mid-Nineties, formerly CFO and manager of public bodies and currently CEO of several SMEs, having been for over 15 years appointed project manager in more than 20 Framework Programme, Territorial Cooperation, Framework Contract and EU Tender projects of several million Euros value, including tasks of technical assistance to partners, budgeting & reporting supervision and accomplishment. Additional experience (not fully detailed in this CV) as designer and organiser of ESF-funded VET and higher education (University & MSc level) courses. Outstanding capacity and knowledge on how to set up and run major participatory events such as hackathons and electronic town meetings.

Technical skills	Deeply involved in action research and experimentation on user driven, open innovation at the crossroad between RTD, innovation and territorial/urban development policies and practices. Extremely accurate and effective proposal writer for fund raising in the domains of e-Government, e-Participation, Living Labs and Smart Cities. Generalist on Technology Enhanced Learning, VET and higher education policy and practice, strategic planning and quality control, government and business process reengineering, knowledge management, impact assessment of ICT and technology on enterprises and communities. Specialist on EU fund raising (both Framework Programmes and Tenders), financial and managerial services to SMEs, local development and innovation policies (incl. Smart Specialisation Strategies), territorial marketing, and participatory e-governance. Documented experience in framing, visioning and writing public calls for tender/proposal oriented to corporate RTD and/or investment, notably PCP (Pre-Commercial Procurement) and PPI (Public Procurement for Innovation). A 15-year-long professional record in the European Framework Programmes (from FP5 & eTEN through FP7 & CIP to H2020), Cooperation Programmes (from Interreg MED to CEE and SEE, through Italy-France and Italy-Slovenia) as well as Service Framework Contracts, including design, review and quality control of the related service workflows and grant agreement(s) under a technical, financial and administrative perspective. Author of more than 50 publications and invited speaker to about 15-20 conferences and workshops every year. Key references include: 2015-2016: Policy design and evaluation tasks for two major Regions of Southern Italy; 2013-2014: Technical assistance to 5 Italian Regions in the design and implementation of their Smart Specialisation Strategies;

2011-today: Appointed member of the Scientific Committee for the evaluation of R&D and innovation policy of a major Region of Northern Italy;

2010-2012: Coordination of a State-Region Working Group on Multi Stage Calls and Pre-Commercial Procurement, which has delivered templates, how-to's and guidelines for the Italian public policy makers and civil servants intending to purchase RTD and innovation services, and/or promote the establishment of good practice in a region with the support of EU Structural Funds;

2010-2012: Writing up and management of the EU funded project PARTERRE (Electronic Participation Tools for Spatial Planning and Territorial Development) – see interview video clip on https://ec.europa.eu/digital-agenda/en/news/parterre-project-citizens-voices-urban-planning);

2007-2008: Chair of a study team on the innovative potential of EU Living Labs for the account of the European Commission, DG INFSO (now CNECT);

2003-2008: Strategic advisor to the Mayor of Massa, Italy (about 70.000 inhabitants);

1997-2002: Responsible body of the Massa-Carrara Territorial Pact (a State funded local development programme with a 40 M€ financial endowment).

Digital competencies	Self-Assessment				
	Information Processing	Communication	Content creation	Safety	Problem Solving
European level (*)	Proficient user	Proficient user	Proficient user	Proficient user	Proficient user

(*) Digital competencies - Self-assessment grid

Computer skills
Very good command of
- Microsoft Office™ tools for both Mac & Windows PC (particularly Word™, Excel™ and PowerPoint™) and the corresponding Open Source (OpenOffice™) and Apple variants (Pages™, Numbers™ and Keynote™);
- Internet related applications (mail clients such as Mail™ and Outlook™, ftp clients such as FileZilla™, web browsers such as Chrome™, Mozilla Firefox™, Opera™, Safari™, etc.);
- Online survey distribution platforms such as SurveyMonkey™, LimeSurvey™, etc.
- Social networking platforms such as Wordpress™, Ning™, Linkedin™, Google Groups™, Xing™, Facebook™, etc.

Concept design, requirement analysis and validation/testing of Internet applications, web based services and mobile apps in the context of various ICT R&D and innovation projects. Direct management of Wordpress™ powered Internet sites.

Artistic skills
Creative and innovative thinking, natural propensity to problem solving. Ability to design web pages in html using the most common off-the-shelf editors. Ability to run and manage blogs (about 10). Experience in the definition of coordinated communication campaigns for the various projects coordinated during the past 15 years.

Other skills
Long lasting experience of teaching in master/university/VET classes in the above areas of expertise. Active affiliation in trade unions and political parties in the country of residence over the past 25 years. Budget controller for CSI (Centro Sportivo Italiano) Massa-Carrara, a local sports association, for the past 15 years.

Driving licence
Italian "B" category (private automobiles)

Additional information
- Enrolled in the "Albo di Esperti" (Expert Evaluators Register) - ex art. 7, c.1 of Legislative Decree 27 July 1999 No. 297 - at the Italian Ministry of Research and Education.
- Enrolled in DG REGIO's and Urban Europe's Database of Experts in the field of Evaluation.
- Independent Expert Evaluator (ID No. EX2002B028254) for the European Commission, DG INFSO & CONNECT, and more recently REA, within the Sixth and Seventh Framework Programmes (IST/ICT), and now within H2020 for several call priorities.
- Expert evaluator for ENSUF Urban Europe and FFG (Austrian Research Institute) since 2016.
- Shortlisted as external expert advisor to the European Parliament's Committee on Regional Development (REGI).

Annex   List of EU-funded projects, affiliations, recent publications and conference participations.

I hereby authorize the handling and storage of the personal data and information provided in this résumé in accordance with the Italian Legislative Decree No. 196/03 of 30 June 2003 entitled "Code of privacy".

Annex to F Molinari Europass CV

List of EU-funded projects, affiliations, publications and conference participations

EU-funded Projects   ***Ongoing***

DESIGNSCAPES (H2020 ICT 763784) - "Building Capacity for Design Enabled Innovation in Urban Environments"
Role: Proposal Writer and Project Manager / Principal Investigator

TOGETHER (Interreg Central Europe 2020 Programme) - "Towards a Goal of Efficiency Through Energy Reduction"
Role: Communication Manager

SONNETS (H2020 ICT 692868) - "Societal Needs Analysis and Emerging Technologies in the Public Sector"
Role: External Expert and Member of Project's Advisory Board

Google DNI (Digital News Initiative) 2016 - "Blasting News for Europe"
Role: Proposal Writer and Member of Project's Coordinating Team

O4C (H2020 ICT 687818) - "Open Data for Citizens"
Role: WP Leader and Member of Project's Coordinating Team

Erasmus+ KA3 2015 - "Thinking Smart: Toolkit for the engagement of HEI in regional growth"
Role: WP Leader

TCBL (H2020 NMP 646133) - "Textile & Clothing Business Labs"
Role: Proposal Writer and Member of Project's Coordinating Team

Past

Erasmus+ KA2 2014 – "Community Participation in Planning: Learning and Skills Framework"
Role: Member of Project Team

EU Community (FP7 ICT 611964)
Role: External Expert and Member of Project's Advisory Board

LUNIGIANA AMICA (LEADER+ Programme Tuscany 2006 and EADRF Tuscany 2007-2013)
Role: Project Manager
Official "3rd wave" Member of the ENoLL – European Network of Living Labs (www.openlivinglabs.eu)

TELL ME IP (FP7 ICT 318329) - "Technology Enhanced Learning Living lab for Manufacturing Environments".
Role: Member of WP Coordinating Team

EIP-AHA - "European Innovation Partnership on Active and Healthy Ageing".
Role: External Expert and Community Member

LINDA (FP7 ICT 610565) - "Enabling Linked Data and Analytics for SMEs by Renovating Public Sector Information".
Role: Member of Project Team

MYN (ICT PSP 325227) - "My Neighbourhood, My City".
Role: WP Leader and Member of Project's Coordinating Team

CITADEL (ICT PSP 297188) - "Citadel… On the move".
Role: Pilot Co-Leader and Member of WP Coordinating Team

NESSIE (LLP Programme) - "Network for Soft Skills Innovation for Employment".
Role: External Expert and Member of Industrial Advisory Board

CREATIVEMED (MED TC Programme) - "SME Creativity and Innovation for a MED Space Smart Specialisation Framework".
Role: External Expert and Member of Project's Coordinating Team

CENTRALAB (Central and Eastern Europe Programme) - "Central European Living Lab for Territorial Innovation".
Role: Proposal Co-Manager and Member of Project's Coordinating Team

ENERGYVILLAB (Cross Border Alpine Cooperation Programme Italy-Slovenia) - "Living Lab for Sustainable Development".
Role: External Expert in charge of Living Lab Evaluation

CLUSTERPOLISEE (South East Europe Programme) - "Smarter Cluster Policies for South East Europe" Strategic Project.
Role: External Expert and Member of Project's Coordinating Team

ALCOTRA INNOVATION (Cross Border Alpine Cooperation Programme Italy-France) - "Alcotra Innovation" Strategic Project.
Role: External Expert and Member of Project's Coordinating Team

PERIPHÈRIA (ICT PSP 271015) - "Networked Smart Peripheral Cities for Sustainable Lifestyles".
Role: Proposal Co-Manager and Member of Project's Coordinating Team

ELLIOT (FP7 ICT 2009 5 258666) - "Experiential Living Lab for the Internet Of Things".
Role: Task Leader, Proposal Co-Manager and Member of Project's Coordinating Team

ALBO (PAR FAS Tuscany 2010) - "Virtual Working Environments for the detection of organisational well being".
Role: Proposal Manager and Member of Project's Coordinating Team

LILIT (PAR FAS Tuscany 2010) - "Tuscany Industry's Living Labs".
Role: Industrial Pilot and Exploitation Manager

HABITATS (ICT PSP 250455) - "Social Validation of INSPIRE Annex III Data Structures in EU Habitats".
Role: WP Co-Leader

PARTERRE (ICT PSP 256244) - "Electronic Participation Tools for Spatial Planning & Territorial Development".
Role: Proposal Manager and Member of Project's Coordinating Team

NET-EUCEN (ICT PSP 250522) - "Network of European Stakeholders for Enhancing User Centricity in eGovernance".
Role: External Expert

SMART (2010:0077) Tender - "Study on Implications from Future ICT Trends on Assistive Technology and Accessibility".
Role: Member of Study Team

PEP-NET (ICT PSP 225033) - "Pan European eParticipation Network".
Role: Member of Project Consortium

SMILIES (MED Programme 2009)
Role: Industrial Pilot Proposer and Manager

EUMIDA (RTD/C/C4/2009/0233402) Tender - "Feasibility Study for creating a University Data Collection System".
Role: Proposal and Contract Manager

IDEAL-EU (EP 07-01-008) - "Integrating the Drivers of eParticipation at Regional level in Europe".
Role: Communication Manager, Internal Auditor and Member of Scientific Committee

SMART (2007:0035) Framework Contract - Provision of Impact Assessment and/or ex-ante Evaluation Tasks in the Sphere of ICT Deployment, Innovation, Public Services and Quality of Life - Lot 4 – "Impact Assessment for the post i2010 Strategy (30-CE-0205014/00-48)"
Role: Member of the Experts Team

SMART (2007:0064) Tender - "Study on the potential of the Living Labs approach including its relation to experimental facilities for future Internet related technologies".
Role: Scientific Coordinator

SMART (2006:0019) Tender - "Effectiveness of IST-RTD Impacts on the EU Innovation System".
Role: Member of Project Management Team

"ERA Co-ordination initiative in the field of Enterprise Networking" (Contract No. 30-CE-0088402/00-32).
Role: National Expert for Italy

TELL ME (eTEN 2006/1/046319) - "Trans-European Living Labs for an improved E-Participation".
Role: Coordinator of Project Consortium

LEXIPATION (eParticipation 2006/01/017) - "An advanced ICT Tool for enhancing Citizen's Participation in the Legislative Process".
Role: Coordinator of Project Consortium

WEARIT@WORK (IST-004216-2004) – "Empowering the Mobile Worker by Wearable Computing"
Role: Partner of Project Consortium

ECOLEAD (IST-506958-2004) – "European Collaborative Networked Organisations Leadership Initiative"
Role: Member of Multipliers' Community

INTELIGRID (IST-004664-2002) – "Grid Based Systems for solving Complex Problems"
Role: Member of Industrial Advisory Board

NOPIK (IST-2001-33487) - "Personal Information and Knowledge Organizer Network"
Role: Coordinator of Project Consortium

e.bip (IST-1999-10710) - "Efficient Bidding and Procurement in the Tile Industry. Practical Trading Tools and Broker Services for the Exchange of Product Characteristics"
Role: Partner of Project Consortium

FUCOLAMP (CRAF-1999-71944) – "Intelligent Low-Cost System for Fume Control during Laser Material Processing"
Role: Coordinator of Project Consortium

LASERSTONE (ITT-PRAI Tuscany 2002) - "A Network for the Exploitation of Laser Cutting Techniques in Western Tuscany Marble Industry and Craft"
Role: Coordinator of Project Consortium

FITOMED (ERDF Tuscany 2003) - "A Network for the Technology Transfer of Phyto Remediation of Contaminated Soil by Organic and Inorganic Chemicals".
Role: Coordinator of Project Consortium

Affiliations

ACM - Association for Computing Machinery
AICA – Associazione Italiana per l'Informatica e il Calcolo Automatico
AIS – Association for Information Systems
AOM – The Academy of Management (peer reviewer 2008-2013 for various tracks)
ASPA – American Society for Public Administration (Int'l Chapter Founding Member)
Associazione OpenPolis
ENoLL – European Network of Living Labs

IEEE – Computer Society
INoLL – Italian Network of Living Labs (Founding Member)
INPM – International Public Management Network
KnowledgeBoard
Stati generali dell'innovazione
The ami@work communities
TLL Sicily
TLL Kypros
Program Committee of the IADIS Mobile Learning 2008 Conference (reviewer)
Program Committee of the AOM Conference 2008-2013 & 2017 (reviewer)
Program Committee of the Bled eConference 2009, 2012 & 2013 (reviewer)
Program Committee of the CEDEM11-17 Conferences, Krems AT (reviewer & track chair)
Program Committee of the eDEM 2009 & 2010 Conference, Vienna/Krems (reviewer & author)
Program Committee of the IADIS eDemocracy 2010 & 2011 Conference (reviewer & author)
Program Committee of the IFIP ePart 2011-2012-2013 Conference (reviewer & author)
Program Committee of the 4th Knowledge Cities World Summit, Holon (Israel) 2011
Program Committee of the 12th Conference of the Italian Chapter of AIS (ItAIS 2015)
Program Committee of the ServDes 2016 Conference (reviewer)
Program Committee of the mGovernment 2017 Conference
Program Committee of the IEEE E-TEMS 2017 Conference
Editorial Team of JeDem 2009-2010 (reviewer & guest editor)
Editorial Team of TGPPP 2009, 2013 & 2016 (reviewer)
Review Team of ENoLL applications (from 5th wave onwards)

Publications (2014-2017)

2017
Barata F.T., Molinari F., Marsh J., Moreira Cabeça S., *Creative Innovation and Related Living Lab Experiences*, UNESCO Chair – University of Evora, Portugal.
Concilio G., Molinari F., Morelli N., *Empowering Citizens with Open Data by Urban Hackathons*, in Proceedings of the CEDEM2017 Conference, Krems, Austria.
Molinari F., Concilio G., *Transparency Vs. Public Interest – or: When is Less Disclosure Better than More?*, forthcoming chapter in the Proceedings of a Kansas City University School of Law Symposium, USA.
Molinari F., Concilio G., *Culture, Motivation and Advocacy: Relevance of Psycho Social Aspects in Public Data Disclosure*, in Proceedings of ECDG2017 Conference, Lisbon, Portugal.
Molinari F., Zonta A., *Mainstreaming Energy Efficiency Policy. Opportunities and Challenges from the Grassroots*. Abstract presented to the Annual Conference of the Regional Studies Association (RSA), Dublin, Ireland.
Molinari F., Zonta A., *Putting Serious Games in Context: The Energy Efficiency of Buildings Case*. Forthcoming poster in the JCSG2017 Conference Proceedings, Valencia, Spain.

2016
Concilio G., Marsh J., Molinari F., Rizzo G., *Human Smart Cities. A New Vision for Redesigning Urban Community and Citizen's Life*. In A.M.J. Skulimowski and J. Kacprzyk (eds.) Knowledge, Information and Creativity Support Systems: Recent Trends, Advances and Solutions. Selected Papers from KICSS'2013 - 8th International Conference on Knowledge, Information, and Creativity Support Systems, November 7-9, 2013, Kraków, Poland. Springer, ISBN 978-3-319-19089-1, pp. 269-278.
Concilio G., Molinari F., *Establishing a Pro-Data Disclosure Culture in the Public Sector*, poster presented at the ECKM2016 Conference, Belfast, UK.
Molinari F., *Appalti "di" e "per" l'innovazione in Italia. Un tentativo di sistematizzazione*, in AA.VV. Appalti per l'innovazione e appalti precommerciali. Le opportunità per la Regione Sardegna. Sardegna Ricerche/Promo PA Fondazione/Poliste s.r.l. (forthcoming).
Molinari F., *Frugal Government revisited*, in G. Concilio and F. Rizzo (eds.) Human Smart Cities. Rethinking the Interplay between Planning and Design. Springer, ISBN 978-3-319-33024-2.
Molinari F., Concilio G., *Looking for the seeds of scalability. A self-assessment framework for service innovators*, in Proceedings of the ECKM2016 Conference, Belfast, UK.
Molinari F., Concilio G., Mulder I, Klitgaard Torntoft L., Aguilar M., *Hack the Government! Empowering Citizens to Make Meaningful Use of Open Data*, in Proceedings of the CEDEM2016 Conference, Krems, Austria.

2015
Concilio G., Molinari F., *Place-based innovation: Analysing the "social streets" phenomenon*, Proceedings of the IFKAD 2015 Conference, 10-12 June, Bari, Italy.
Concilio G., Molinari F., *Living Labs and Urban Smartness: The Experimental Nature of Emerging Governance Models*, in: Vesco A., Ferrero G. (eds.), Social, Economic, and Environmental Sustainability in the Development of Smart Cities, 519 pp., IGI Global Publishing Co.
Marsh J., Molinari F., Stocco R., *The Citadel Open Data Commons*, 128 pp., ISBN-13: 9788891091499
Molinari F., *PARTERRE*, in T. Ravn and N. Mejlgaard (eds.) Public Engagement Innovations for Horizon 2020. Catalogue of PE Initiatives. The PE2020 project, Helsinki University

2014
Concilio G., Molinari F., Puerari E., *Rethinking Activism: Living Labs and Urban Participation*, long abstract presented at the EURA 2014 Conference, 18-20 June, Paris, France.
Concilio G., Molinari F., *Urban Living Labs: Learning Environments for Collective Behavioural Change*, Proceedings of the IFKAD 2014 Conference, 11-13 June, Matera, Italy.
Galbraith B., Molinari F., *Social Innovation and Entrepreneurship: Case Studies, Practices and Perspectives*, 190 pp., Paperback, Academic Conferences and Publishing International Limited.
Hasapis, P., Fotopoulou, E., Zafeiropoulos, A., Mouzakitis, S., Koussouris, S., Petychakis, M., Kapourani, B., Zanetti, N., Molinari, F., Virtuoso, S. & Rubattino, C., *Business Value Creation from Linked Data Analytics: The LinDA Approach*, in: Proceedings of the eChallenges2014 Conference, 29-30 October, Belfast, UK.
Molinari F., Concilio G., De Bonis L., Marsh J., *Urban and Digital Agenda: Opportunities for Socio-digital Innovation*, Proceedings of the SIU 2014 Conference, 15-16 May, Milan, Italy.
Molinari F., Marsh J., *User Driven Innovation for Regional Development*. CentraLab project's final publication. Technical University of Kosice, Slovakia.
Molinari F., Megliola M., Marsh J., *Enhancing Creativity and Innovation in Workplaces: A Living Lab Approach*, Proceedings of the eChallenges2014 Conference, 29-30 October, Belfast, UK.

Conference and Workshop participations (2015-2017)

2017, June 14
Brussels, Belgium
DESIGNSCAPES workshop "The Challenges to Design Enabled Innovation in Urban Settings" (own presentation in agenda, delivered in English)

2017, June 12-13
Amadora, Portugal
ECDG 2017 Conference (own presentation in agenda, delivered in English)

2017, June 5-7
Dublin, Ireland
Regional Studies Association (RSA) Annual Conference (own presentation in agenda, delivered in English)

2017, May 24
Cologne, Germany
SONNETS Expert Workshop "Innovating the public sector with emerging ICTs – Development of research directions" (own presentation in agenda, delivered in English)

2017, May 17-19
Krems, Austria
CEDEM17 Conference (own presentation in agenda, delivered in English)

2017, May 10
Milan, Italy
Segnali di cambiamento delle università lombarde in rapporto alla Smart Specialisation regionale (workshop organised in collaboration with the Lombardy Region)

2017, April 6
Milan, Italy
Lombardia è Ricerca e Innovazione (conference organised by the Lombardy Region)

2017, March 14-16
Bari, Italy
Interreg MED TALIA project kick-off meeting (facilitation of parallel sessions, delivered in English)

2017, February 20-24
Krakow, Poland
Interreg CE TOGETHER project Master "Trainer for Trainers" (own presentation in agenda, delivered in English)

2017, February 1-2
Rome, Italy
Digital Social Innovation Conference and Exhibition (own presentation in agenda, delivered in English)

2016, December 17-18
Milan, Italy
O4C Hackathon (own organisation, delivered in Italian)

2016, December 13-14
Marseille, France
Interreg MED CoWorkMed project kick-off meeting (invited speech, delivered in English)

2016, December 8
Brussels, Belgium
"Innovative by Nature: Responding to Societal Challenges through Nature-Based Solutions and Cultural Heritage"

2016, December 6-7
Prato, Italy
Interreg MED CreativeWear project kick-off meeting (invited speech, delivered in English)

2016, December 2
Trondheim, Norway
Santander Group General Assembly (own presentation in agenda, delivered in English)

2016, November 30 - December 1
Terni, Italy
Interreg MED ProminentMed project kick-off meeting (invited speech, delivered in English)

2016, November 11-13
Karlstad, Sweden
O4C Hackathon (own supervision, delivered in English)

2016, November 8
Nice, France
Interreg MED Lead Partner Seminar

2016, October 17-18
Brussels, Belgium
"Labs Connections: Policy Labs in Europe, for Europe"

2016, October 8-9
Copenhagen, Denmark
O4C Hackathon (own supervision and membership of evaluation jury, delivered in English)

2016, September 24
Florence, Italy
Comprare Innovazione in Sanità (own presentation in a Region of Tuscany workshop on healthcare policy, delivered in Italian)

2016, September 1-2
Belfast, UK
ECKM2016 (one paper & one poster in the official agenda, both delivered in English)

2016, July 1
Borgo a Mozzano, Italy
"Participatory Event #5 of MontagnAppennino Local Action Group" (own organisation and facilitation, delivered in Italian)

2016, June 20-21
Huddersfield, UK
TCBL "Live" and "Talk" (session coordination, delivered in English)

2016, June 18
Piteglio, Italy
"Participatory Event #4 of MontagnAppennino Local Action Group" (own organisation and facilitation, delivered in Italian)

2016, June 17
Borgo a Mozzano, Italy
"Participatory Event #3 of MontagnAppennino Local Action Group" (own organisation and facilitation, delivered in Italian)

2016, June 17
Castelnuovo Garfagnana, Italy
"Participatory Event #2 of MontagnAppennino Local Action Group" (own organisation and facilitation, delivered in Italian)

2016, June 15
Trondheim, Norway
ICE 2016 Conference Workshop on "Universities" (own presentation in agenda, delivered in English)

2016, June 14
Trondheim, Norway
ICE 2016 Conference Workshop on "Frugal Innovation" (own presentation in agenda, delivered in English)

2016, June 14

Trondheim, Norway
ICE 2016 Conference Workshop on "Circular Economy" (own presentation in agenda, delivered in English)

2016, June 1-2
Brussels, Belgium
"Smart Regions Conference and Exhibition"

2016, May 25
Borgo a Mozzano, Italy
"Participatory Event #1 of MontagnAppennino Local Action Group" (own organisation and facilitation, delivered in Italian)

2016, May 20
Krems, Austria
"Hack the Government! Workshop" (coordination and group work facilitation, delivered in English)

2016, April 29
Massa, Italy
"Internet Day" (own presentation in agenda, delivered in Italian)

2016, April 26-27
Marseilles, France
"Exchange Days between the MED Programme and the Horizontal Projects"

2016, April 8-9
Rotterdam, The Netherlands
"Climate Hackathon 2016"

2016, March 14
Prato, Italy
"Local Workshop of the TCBL – Textile & Clothing Business Labs – project" (own presentation in agenda, delivered in Italian)

2016, January 20
Turin, Italy
"PPI Days – Early Results of the PRO-LITE project" workshop

2015, December 17
Tel Aviv, Israel
e-Governance and e-Participation in Europe (distance lecture to Tel Aviv-Jaffo Academic College, delivered in English)

2015, December 10
Cagliari, Italy
Public Demand for Innovation workshop (keynote speech and interactive session, delivered in Italian)

2015, November 24
Parma, Italy
Innovative Public Procurement seminar (lecture and interactive session to Collegio Europeo, delivered in Italian)

2015, November 10
Bologna, Italy
Monitoring Smart Specialisation - Peer exchange & Learning workshop (participation in 2 working groups, effected in English)

2015, October 10
Palermo, Italy
City as a Service workshop (own presentation in agenda, delivered in Italian)

2015, October 2
Florence, Italy
Demand-driven innovation policies in the Italian Regions (own presentation in a Region of Tuscany workshop on healthcare policy, delivered in Italian)

2015, August 25–27

Istanbul, Turkey
"ENoLL Summer School" (own co-organisation and presentation in agenda, delivered in <u>English</u>)

2015, June 22
Lisbon, Portugal
Beyond 2020 Conference (session chair and own presentation in agenda, delivered in <u>English</u>)

2015, June 19
Sao Joao Da Madeira, Portugal
TELL ME Workshop at Sanjotec (own organisation and keynote speech, delivered in <u>English</u>)

2015, June 12
Bari, Italy
IFKAD 2015 Conference (session chair and own presentation in agenda, delivered in <u>English</u>)

2015, March 25
Monte dei Paschi Banque Auditorium, Brussels
Final CreativeMED project workshop (own organisation and presentation in agenda, delivered in <u>English</u>)

2015, March 24-25
Committee of Regions, Brussels
Final MEDCAP Conference (own organisation, session coordination and group work facilitation/reporting, delivered in <u>English</u>)

2015, March 20
Florence, Italy
Big Semantic Data in Public Administration workshop (in <u>Italian</u>)

2015, March 18
Rome, Italy
Stati generali dell'Innovazione workshop (own presentation in agenda, delivered in <u>Italian</u>)

2015, March 14
Marina di Carrara, Italy
Participatory foresighting event of the local Chamber of Commerce: "Crea in rete" (own co-organisation and working group facilitation/reporting, delivered in <u>Italian</u>)

2015, February 24-25
Committee of Regions, Brussels
Experts Workshop on ICT-Enabled Social Innovation in Support to the Implementation of the EU Social Investment Package (working group facilitation, delivered in <u>English</u>)

2015, January 26
Online
Interreg CENTRAL EUROPE Programme - Focus group discussion for the establishment of result indicator baselines – INNOVATION

2015, January 22
Brussels, Belgium
Connected Smart Cities Conference